Consolidating Platemaking Production Through Automation

Rely on us.





The Packaging Industry

Checking the pulse of the industry...





The Packaging Market

EXECUTIVE SUMMARY

The total U.S. flexible packaging industry is estimated to be about \$25.5 billion in annual sales for 2010. This \$25.5 billion includes packaging for retail and institutional food and non-food, medical and pharmaceutical, industrial materials, shrink and stretch films, retail shopping bags and consumer storage bags and wraps and trash bags.

This report covers the entire flexible packaging \$25.5 billion industry including the segment of the industry that adds significant value to the flexible materials, usually by performing multiple processes. This segment of the industry is estimated to be about \$19.8 billion for 2010, and does not include retail shopping bags, consumer storage bags, or trash bags.

The industry has shown steady growth over the last nineteen years with two exceptions, the downturn of 2001 and the 'Great Recession' which ended in 2009. This achievement has often been a struggle with converters having to use their increasingly lean organizations to meet and overcome a variety of challenges. This steady growth and expansion has been aided by innovation in technology and products, growth in new and existing markets and an ability to adapt to the ever changing environment of today's marketplace.

For 2009-2010, FPA estimates an annual growth rate of 7.3 percent based on information provided by FPA members in the FPA State of the Industry Survey, by non-members in the FPA Industry Wide Converters Survey, the Census Bureau's latest Annual Survey of Manufactures and FPA's long-term historical model of flexible packaging industry growth. Over the period, 2000-2010, flexible packaging has grown at a compound annual rate of 2.6 percent per year.

The U.S. flexible packaging industry employs approximately 79,000 people in the United States and encompasses a wide variety of manufacturing methods, materials and resources. The average flexible packaging converter is a small to medium-size company with annual sales totaling about \$60-65 million. The top 100 flexible packaging companies (out of the estimated total of 407) account for nearly 77 percent of total industry revenue with an average size of about \$190 million. The top 10 flexible packaging companies account for nearly half (48%) of flexible packaging industry revenue and with average sales of about \$1.1-1.2 billion. The majority of flexible packaging plants are concentrated in the Midwest, although many plants exist in the Southeast and in California.

"For 2009-2010,
FPA estimates
an annual
growth rate of
7.3 percent
based on data
provided by FPA
members."

"For 2009-2010, FPA estimates an annual growth rate of 7.3 percent based on data provided by FPA members."

- FPA Industry Report 2011



Flexible Packaging Association



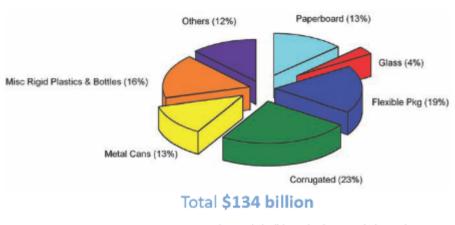
The Packaging Market

US corrugated and paperboard demand will Together, Corrugated & Flexible Packaging rise 2.4% annually through 2014. are almost ½ of the Packaging market.

http://www.freedoniagroup.com/Corrugated-And-Paperboard-Boxes.html



Total U.S. Packaging Sales % Breakdown by Segment



Source: Latest Census Bureau ASM data and Flexible Packaging Association estimates



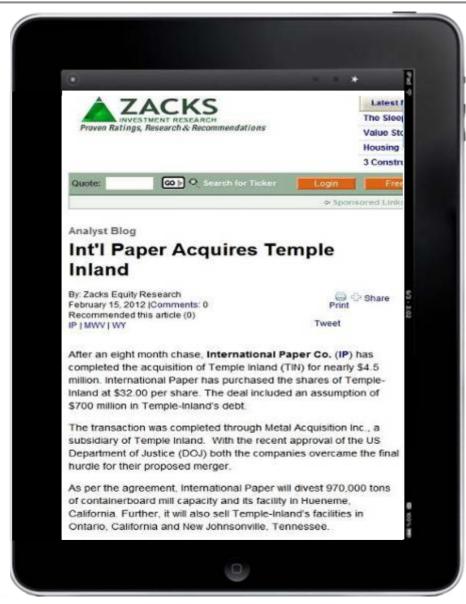
The Packaging Industry

Consolidations continue...





The Acquisitions & Consolidations Continue...





The Packaging Industry

Green Shoots in the U.S. Economy...





"Green Shoots" In The News



"Growth in manufacturing is currently twice as strong as GDP."

- Bob Shrouds, Economist, DuPont Company

2/13/12

IndustryWeek: Printer Friendly



FREE Newsletters From IndustryWeek

Top quality editorial content motivates manufacturing executives to subscribe to IndustryWeek's enewsletters. Each newsletter has a different editorial focus and mission, and is written specifically to meet your particular information needs. See the newsletters available at http://www.industryweek.com/newsletters.aspx

"...survey finds 85% of manufacturing executives see the possibility of certain manufacturing operations returning to the U.S."

- Cook Associates Survey

Home: Economy & Public Policy: Finance: 85% of Execs See Manufacturing Jobs Returning to U.S.

85% of Execs See Manufacturing Jobs Returning to U.S.

Overseas wage inflation, logistics cited as leading factors in reshoring.

Thursday, December 15, 2011 By Sleve Minter

A survey of C-level and VP-level manufacturing executives, conducted by Cook Associates Executive Search, finds that 85% of manufacturing executives see the possibility of certain manufacturing operations returning to the U.S., with 37% citing overseas costs as the major reason. Logistics concerns were cited by 19%, while 36% stipulated other reasons, including economic/political issues, quality and safety concerns, patriotism and overseas skills shortages for highly technical manufacturing processes.



Automation Even Replacing Low Wage Workers

2/13/12

In U.S. Manufacturing Revival, Small Businesses Could Play Crucial Role

just viewed as big business but also as small business."

The Johs Factor

With new technology like artificial intelligence, robotics and digital manufacturing changing the game, "the manufacturing of the past is gone," Wadhwa said. "And so are those repetitive, boring factory types of jobs. They won't exist. Manufacturing is coming back to the United States because we have the most skilled, creative, innovative people in the world."

Because of these advancements, Mark Perry, professor of economics at the University of Michigan-Flint, foresees a "pending renaissance in U.: manufacturing." including an insourcing of "Manufacturing 2.0" jobs.

"The U.S. is still the world leader in terms of innovation, engineering design and patents," Perry explained. "China is good at assembly, the labor intensive parts, but the creativity happens here. We still have the advantage in entrepreneurship and innovation. This won't be like Michael Moor in Roger & Me.' 21st century manufacturing is headed away from heavy machinery and more toward robotics, design and high tech."

According to Perry, 109,000 net new manufacturing jobs were added in 2010 — the first net additions since 1997. The turnaround continued in 2011 with another 225,000 net new manufacturing jobs added, although the current count of 12 million manufacturing jobs is still down about 7. million from its peak level in 1979.

The recent job growth has a lot to do with the narrowing of wages between the United States and China. "Until a few years ago, we had a manufacturing wage bubble in the U.S. that was clearly unsustainable," Perry says. "Those wages were out of line with the rest of the world, but because of the recession, the U.S. is much more competitive from a wage standpoint."

While wages in China are increasing by 15 to 20 percent a year, and have doubled in the past four or five years, U.S. wages rose 1.4 percent from December 2010 to December 2011. Though the gap is shrinking, it is still substantial—U.S. Bureau of Labor Statistics estimates peg average U.S. manufacturing wages at \$19.13 per hour in December 2011, while Perry estimates the average manufacturing wage in China is \$2.18 per hour. But "there have been significant productivity gains for U.S. workers," Perry said, "so adjusted for worker productivity, the \$19 might be a better value."

"...manufacturing is heading away from heavy machinery and more toward robotics, design, and high tech...wages in China are increasing by 15 to 20% a year, U.S. wages rose 1.4% 12/10 – 12/11.

Mark Perry, professor of economics,
 University of Michigan



Working Smarter Is The Answer

2/13/12 BCG - Press Release - Made in the USA, Again: Manufacturing Is Expected to Return to America as Chi.

Home > Media Center > Press Releases

Press Releases



May 05, 2011

Made in the USA, Again: Manufacturing Is Expected to Return to America a China's Rising Labor Costs Erase Most Savings from Offshoring

Reinvestment During the Next Five Years Could Usher in a 'Manufacturing Renaissance' as the U.S. Becomes a Low-Cost Cou Developed Nations, According to Analysis by The Boston Consulting Group

CHICAGO, May 5, 2011—Within the next five years, the United States is expected to experience a manufacturing renaissance as the wage gap with China shrinks and certain U.S. states become some of the cheapest locations for manufacturing in the developed world, according to a new analysis by The Boston Consulting Group (BCG).

With Chinese wages rising at about 17 percent per year and the value of the yuan continuing to increase, the gap between U.S. and Chinese wages is narrowing rapidly, Meanwhle, flexible work rules and a host of government incentives are making many states—including Mississippi, South Carolina, and Alabama—increasingly competitive as low-cost bases for supplying the U.S. market.

"All over China, wages are climbing at 15 to 20 percent a year because of the supply-and-demand imbalance for skilled labor," said Harold L. Sirkin, a BCG senior partner. "We expect net labor costs for manufacturing in China and the U.S. to converge by around 2015. As a result of the changing economics, you're going to see a but more products "Made in the USA' in the next five years."

After adjustments are made to account for American workers' relatively higher productivity, wage rates in Chinese cities such as Shanghai and Tianjin are expected to be about only 30 percent cheaper than rates in low-cost U.S. states. And since wage rates account for 20 to 30 percent of a product's total cost, manufacturing in China will be only 10 to 15 percent cheaper than in the U.S.—even before inventory and shipping costs are considered. After those costs are factored in, the total cost advantage will drop to single digits or be erased entirely. Sirkin said.

- 2.5 times more goods were produced in the U.S. in 2011 than in 1972 with 30% less labor
- U.S. productivity is 3.4 times higher than China
 - Harold Sirkin, Boston Consulting Group



Automation Allows for Cost Reduction



- Automation... =
- Increased Productivity... =
- Consolidation... =
- Labor Reduction... =
- Cost Reduction



Automation Allows for Cost Reduction



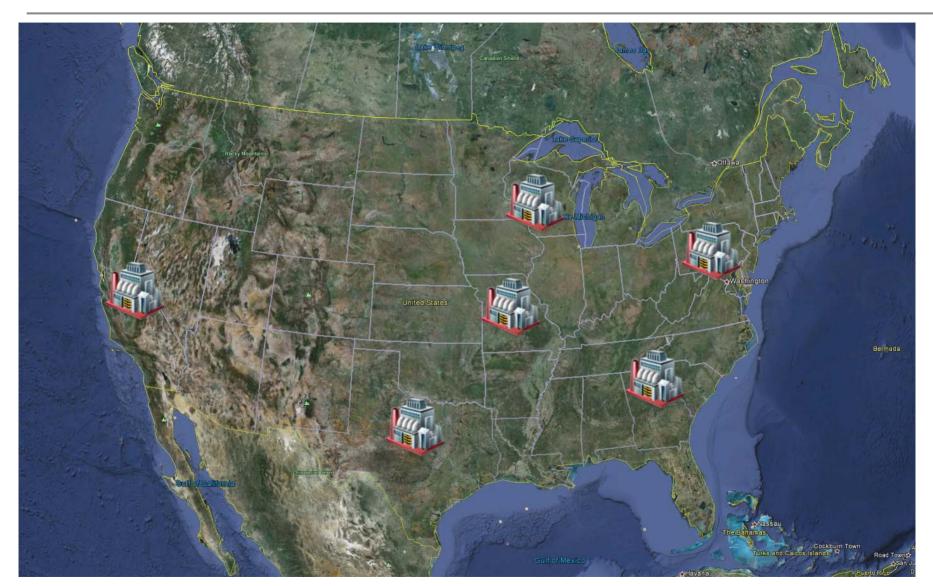


- Automation... =
- Increased Productivity... =
- Consolidation... =
- Labor Reduction... =
- Cost Reduction

As companies who make plates for a living, how can we achieve this?



Consolidation: Multiple Production Sites





Consolidation: Minimal Production Sites

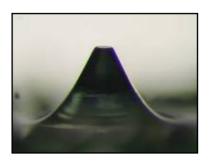




Automation in Imaging: nyloflex® NExT







- "Flat Top Dots"
- We need to supply it
- What about additional labor?
- What about cost?

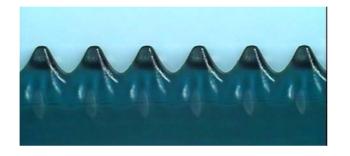


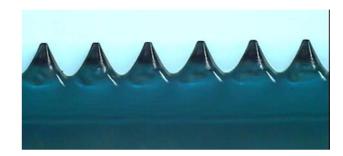
Halftones: Digital & Flat Top Dots

Standard Digital

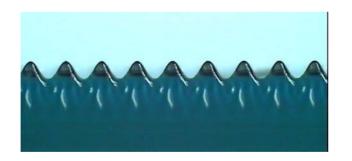
"Flat Top Dot"

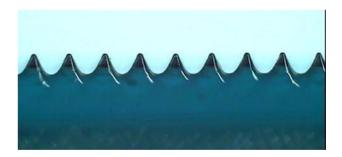
120 lpi





175 lpi

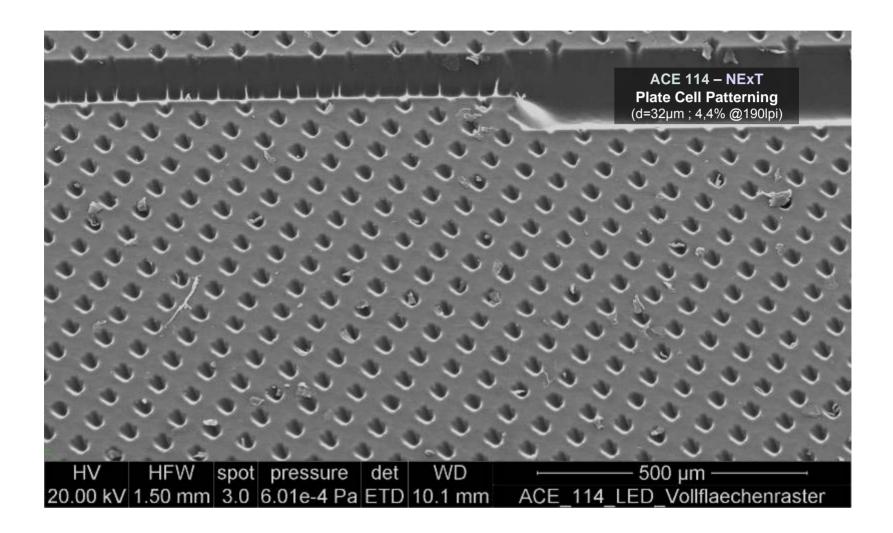




2% screen @ 100X manification



SEM Images: Solid Screening





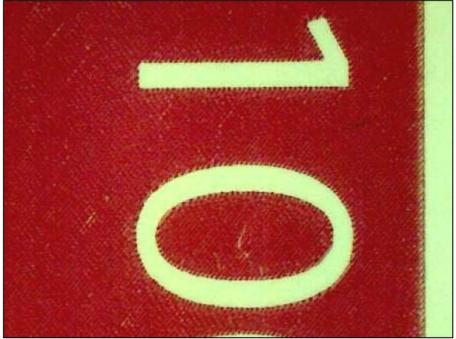
Improving Ink Laydown & Solid Ink Density

Screening improves appearance of solid laydown and reverse print

No Screening

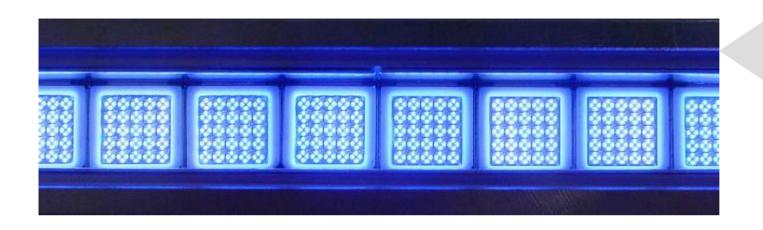


w/ Surface Screening



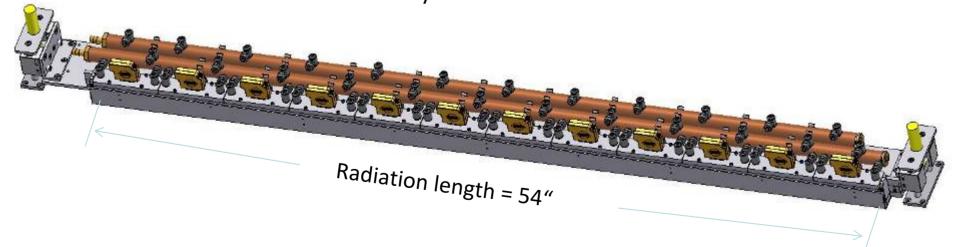


nyloflex® NExT Exposure Process for Flexo Plates



new high power UV-LED source (modular concept)

Modular system → 12 x 4.5"





nyloflex® NExT Exposure Process for Flexo Plates

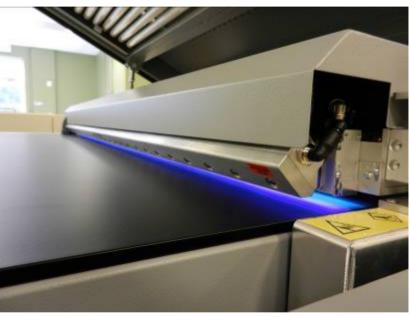
- 300 mw UV power, 15 times higher than tube power
- Variation of only +/- 1 10th mw
- Instant-On UV Output
- 10,000+ hrs life, 20 times longer than UV tubes



nyloflex® NExT

Flat Top Dots by efficient polymer crosslinking with LED technology





- Works with any digital plate
- Just press the button and walk away
- Yields are near 100% with no purging of gas, no film laminations
- UV uniformity and intensity is exponentially better than tube exposure



Video Demo: nyloflex® NExT





What Are the Facts?

- Combination of LEDs and Tube exposure is used
- Total main exposure time is about 12 minutes for a 36x47" plate
- Total main exposure time is about 18 minutes for a 50x80" plate
- LEDs last ~ 10,000 hrs vs. 500 hrs for tubes. Cost savings of tube reduction helps pay for LEDs over 10,000 hours.
- Does it make weird shaped, golf tee shaped, malformed dots we've heard that's what LED exposure will do?

No, it does not.





Cost Factors: Total Cost of Ownership

- It is a new exposure unit; if you already need a new one, this is a big plus
- Cost is approximately twice that of a regular exposure unit
- As compared to other flat top dot systems, the total cost of ownership is competitive with the options in the market
- To help with this analysis, we're providing a detailed cost analysis tool...

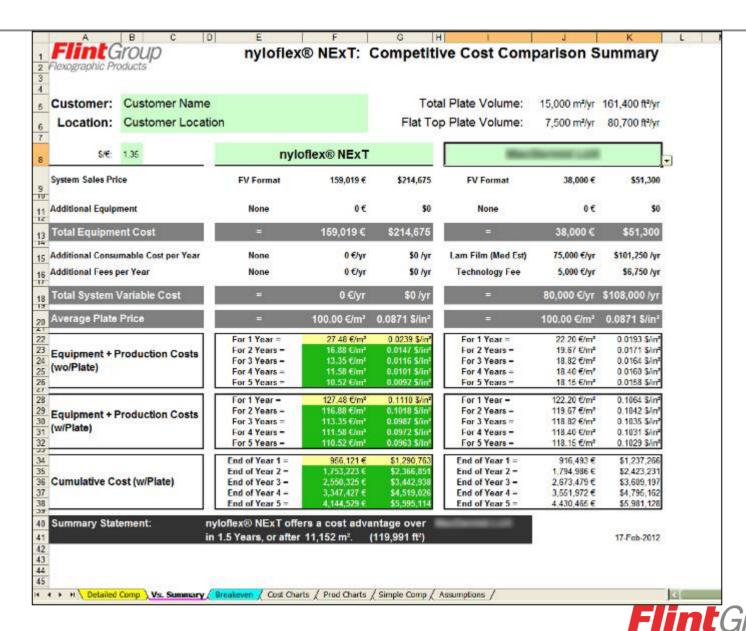


Cost Factors: Cost Analysis Tool Example

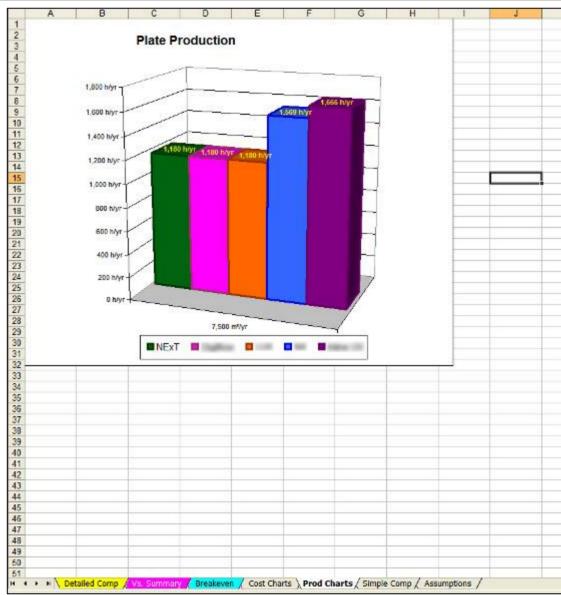
A E CI	E		9	Н .		A X	- 31	M	N	0)	0	8	3	3	0.	Y	×	- Van	2	94	A AC	AD	Æ	AF	AG 3
nyloflex® NExT: Competitive Cost Comparison																									
(Enter information in green shaded calls. Use drop downs where applicable.)																									
Total Plate 6,000 mbg	Flat Top Vo	Hgr	7,500	miligr																					
- Pat Flat Inn 90%	Total 5 gi F	lar Top	9894	00m*																					
Operator Vage Ett iv	Total 5 gr V	ulamv	76.0	00 m2																					
SYSTEM INPUTS		nv	loflex N	EXT		- 0		-		- 8	8		_				- 8	-		100	5	-	_	-	
Fixed Costs			C.	1/2	Equipment Cost			Fariguest Cost			Equipment Cost		ver .	Equipment		Co	g								
, Format	FYFrank			-67.188		FV Format Beareit		20,0001		FVForma:		10,000)		EVENDY		B0,0001		F# Forms		100,0001					
Price Adjustment	- dox			150,015		-5×		300		-tx		38,000)			-fix		H27001		en.		88,603				
Additional Equipment	Nore			120/10/		None		-	Ti.		Now		61			hlore		_	01	None		91			
Total Fixed Cost	Total -			159,019 €		Total -		19,000 €			Total -		38,000 €			Total +		142,500 €		Total -		95,000 €			
Variable Costs	Addrisonal			Com / Year		3753			Additional		East / Year			Additional		East / Year		Addidanal		So,000 €					
N .	Section 1997		43	192000000000000000000000000000000000000				100000	Terrorism Samples (See		0339503	1.0000000000000000000000000000000000000			100000000000000000000000000000000000000		-		TO SECURITION .						
E System Consumables Technology 4 like as Free				113		Daniel No West Emp		100000				75,300/4:		■ Fin WedErg		12 533 ()		None None		014					
K Technology / Usage Fee	The state of the s		1000	Ent.	TechnologyFitz		1200() Total = 20,400 C/yr Total =		TATE by Blone		-	112,500 C/VF		Total =		0 C/Vr									
Total Sys. Variable Cost	Plate	Total =	100000000000000000000000000000000000000	00	The second	Plate	Total =	100000	THE RESERVE OF THE PERSON NAMED IN	THE RESERVE	Plate	Total =	I I I I I I I I I I I I I I I I I I I	10000000	10 Clyr	Plate	Total =	1 200	THE RESERVE OF THE PERSON NAMED IN	TOTAL STREET	Plate	T SHOW	Townson or the same	Service Co.	-
B Place Material FINE TOP PINTS II. 76-1.14	Site PV	SC Ure SCor	Faqre	Prod. htm	Prod	Sibre	% time	j/xum	Fred. htz	Prod. j	Size	% Une	100.001	Prof. hrs	Prod.	Size	% Uze	pleque.	Prod. hrs	Prod. i	Stre	X Uas		Prod. her	Prof. j
8 Flüt Top Plate 1.70-2.72	PK PK	50%	100.001	590 h/y	22,981 6,0 24,316 (A)	FY	90% 50%	(0.00)	561 hhr	22.97 Np 24.515 (b)	FV rv	90%	100.001	500 H _s	22,8516/g 24,515 tu	FIV FIV	50% 50%	100,001	768 haja COLINS	20,000 pg	PV.	50%	100,001	333 h/y 333 h/y	31277 Ny
21 PM 10p110th 2.14-3.94	FV	(tris	100.001	149	0151	FV	000	(0.0)	THE	14)	FV	1×	100.001	Ohig	fay	FI4	fx	100,001	Oley	Oply	FV	(cc	100.001	Olivly	Oply
22 PM TOP PIACO 9.32-6.93	FY	000	100,001	115	0161	FK	006	31.0	E+tyr	114	FV	IN.	100,001	Ohja	Ukp	BV.	- tv	100,001	Ohija	Opp	19.	066	100,001	Ohly	015
Total Production Cost	Total -	113x	199,001	4,619.64	16,677 slys	Total -	*Cfx	-0.01	(SCH)	46,677 plys	Total •	ioce:	100.001	USONy	48,877 plyr	Total •	100%	100,001	-these set	50,070 pyr	Total -	100ts	100,001	teeenij	\$5,877 py
A RESULTS		Co	ost Analy	isis		Cost Analysis			Cost Analysis				Cost Analysis				Cost Analysis								
29 Completor Hesults	Year I	Year 2	Year 2	Year 4	Year 5	Vesc 1	Year 2	Year 8	Year 4	Ven 5	Year I	Year 2	Year I	Year 4	Year 5	Year I	Year 2	Year J	Year 4	Year 5	Year I	Yese 2	Year 2	Year 4	Year 5
N Plate Material Consumptio	7,640 m²		22.500 m*	\$0.080 m*	37,500 m²	7.500 m²	15,400 m*	-	20,000 m*	47.500 m²	7,500 m	-	22,600 m²	30,000 m*	A CONTRACTOR OF THE PARTY OF TH	7.500 m	-	-	30,000 m²	-	7.500 m²	and the same of the same of	22.500 m	30.000 m*	87,500 m²
97 System Equipment 98 System Equipment V/Dirc.	157,300)	\$7,110 \$76,012	107,000 (167,199 478,092	157,300 (21,550	20,001	20,000	20,000 (23,999(40,000	1	1	40,000 (3 33 33 3	B0,000	1	150,0001	150,000 j	BODGE!	95,000 (100,000)	E11133	100,0001	95,000
23 Additional Equipment	163.3191	100,019 1 O	1580/8 (-	159,0191	9.100	18,001	19,0001	1003	19,0001	10.38	-	-	\$8,000	1000011	M8,500	1 M2,0001	112 5001	R2,5001	H2,001	95,0001	-	(0133	95,0001	86,000
10 Total Equipment	959,018 (158,0181	159,019 (959,019 (19,000 (19,600 1	-		\$8.000	-	and the latest the lat	28,000 a	10000000	The second second	£ 142,500 t	M2.6081	142,500 1	142,500 8	95,000 1	CONTRACTOR OF STREET	85.0001	95,900 (95,400 s
77 Technology / Usage Fee	o.l	6.	11	0	0.	4720	8,401	0,6001	¥,511	21,100	5,00	more)	15,000)	20,000	2 m		i 0)	- Au	0.	- 1	O)	0.	- 1	0.	
33 System Consumables Cost	VI		- 11	91	V	18 2001	32.401	48,8001	64,813	81300	25,00	-	127	300,000	10000	10,500	1	117.5001	4900001	962,511	VI	4 333		01	0
2 UVA Tube hours	120%	240 k	500	651.8	150%	256.9	(450 h	2,07916	2,906.5	2,632 4	726	h LASSIN	2,179 %	2,908 N	2,600 F	(652	h 2,0066	7,453 4	4,510%	5,766 h	014	14	11	04	014
25 UVA Tube Cost	9291	157	1275 (5200	2,100	1,6861	5,652 (5,4481	7285	2.030	1,818		_	(286)		2,860	5,700	5,5491	11,971	16,474	91		0	VI	01
* Total Consumable (wedged	4251	250 ((275)	-	9,826 (39,2161	44,4321	66,648 (HUMAN	81,816	-	245,449	327,265	-	105,383		246,481	461,5311	576,314 (41	-	n ₁	- 1/2	0.0
37 Production Cost 30 ProdTotal Coss. (solpts)	45,577) 47,02)	\$1.254 \$4.234	M40051 (185,737	273,384 (45.577 61.000	90,354 (92,766 (206,6781	275,571	237,3841	96,461 96,461			186,707 (518,873)	1 100000000	60,071 865,450		193,2091	200,276) 69(,810)	250,341 (65,877 p	121,7541	167,631 67,631	253,908)	329,385
Total System Costs (weight	206,1211	293,2231	380,3251		394,529 (87,8931	THE RESERVE OF THE PERSON NAMED IN	225,6751	-	363,4651	The same of the sa	294,986	-	551,972 (A STATE OF THE PARTY OF THE PAR	Description of the last	£ 473,405 (-	804,378 (969,7621	180,6771	-	292,631	358,5081	424,385 1
Plate Material Cost			9.950,000		Name and Address of the Owner, where			.2.250,000.0	- North Control		-	isonore		CANADA CONTRACTOR	100000		1500,000		2000000		9200000000	+ 530 300+	Name and Address of the Owner, where the Owner, which is the Owner, where the Owner, which is the Own		20000000
H + P Detailed Com		mmany	Breakeve		Charts / F						Secondary of the second	EN DESCRIPTION	7,721,281	× in a lot 1	N.					NAME OF TAXABLE PARTY.		nergen more	NESCONOCCO.	-	-



Cost Factors: Cost Analysis Tool Example



Cost Factors: Cost Analysis Tool Example



Automation in Processing: nyloflex® APP





- New Equipment Is Needed
- Process More Per Shift
- Use Less Labor
- Reduce Energy
- More Capacity
- Consolidation & Cost Reduction



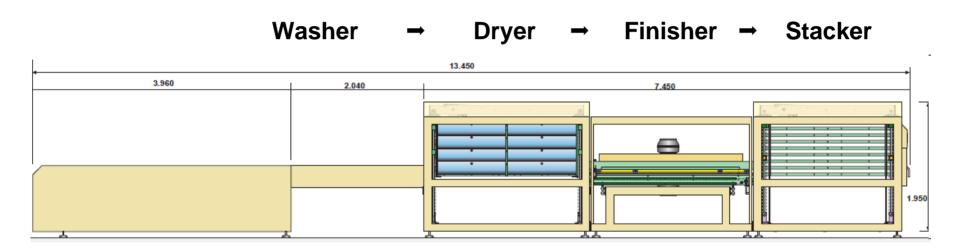
nyloflex® Automated Plate Processor (APP)

- Fully automated processing line combines premium equipment
- Outstanding productivity and consistency



nyloflex® APP: Linear Workflow

Product Design





nyloflex® APP Capabilities

- Automated processing line includes 52x80" wash with digital layer prewash (2 solvent tanks), 8 drawer dryer, post-cure, 8 drawer stacker
- Plate thickness: .030" .276"
- Productivity: up to 120 plates (3200 ft² .067" per day over 3 shifts)
- Automatically regulated solvent saturation (viscosity)
- Flowline mode for thin plates, batch wash mode for thick plates



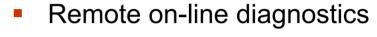


nyloflex® APP Innovations & Features





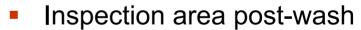
 Convenient color touch screens for setup and control of all operations

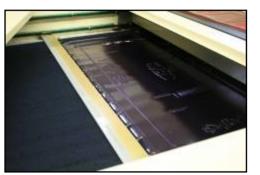






- Pre-wash of laser mask layer
- Quick change of wash brushes without need for tools







 Reliable, horizontal transport with drying oven having just 2 plates per temperature zone



Video Demo: nyloflex® APP





Productivity Comparison in Numbers

Processing parameters APP

Plate gauge	Exposure time	Washout time	Washout time 50x80" plate	drying time	Light finishing (UV-A/UV-C simultanously)	Total process	Δ Time saved
inches	min	mm/min	total min	[min]	min	min	min
ACE .030 D	8	700	2.9	47	11.5	69.4	24.6
ACE .045 D	12	650	3.1	62	11.5	88.6	40.9
ACE .067 D	12	530	3.8	62	11.5	89.3	72.3
ACE .107 D	15	420	4.8	62	11.5	93.3	73.0
ACE .112 D	15	400	5.1	62	11.5	93.6	73.4
FAC .125 D	15	320	6.4	92	11.5	124.9	73.7
FAC .155 D	20	300	6.8	92	11.5	130.3	78.2
FAC .185 D	20	285	7.1	122	11.5	160.6	86.5
FAC .250 D	20	220	9.2	122	11.5	162.7	121.1

Processing parameters Stand-alone devices *

Plate gauge	Exposure time	Washout time	Washout time 50x80" plate	Drying time	Light finishing (UV-A/UV-C simultanously)	Total process
	[min]	[mm/min]	total min	[min]	[min]	min
ACE .030 D	8	340	6.0	65	15	94.0
ACE .045 D	12	270	7.5	95	15	129.5
ACE .067 D	12	210	9.7	125	15	161.7
ACE .107 D	15	180	11.3	125	15	166.3
ACE .112 D	15	170	12.0	125	15	167.0
FAC .125 D	15	150	13.5	155	15	198.5
FAC .155 D	20	110	18.5	155	15	208.5
FAC .185 D	20	75	27.1	185	15	247.1
FAC .250 D	20	60	33.9	215	15	283.9

Note: based upon 50x80" plate size, flowline wash



^{* 5} minutes handling between washer to drying, drying to light finishing

Productivity & Cost Savings Key Factors

- Günter GmbH in Hamburg, Germany, has had over one year experience with the nyloflex® APP
- Plate Dept. headcount reduced by 2 persons, 3 shifts went to 2 shifts
- Reduced energy consumption, two 50X80 washers plus 1 dryer taken off line
- Dryer is much more efficient, separate drying chambers w/ smaller volume to maintain temperature
- Viscosity control of solvent quality allows for ~ 25% reduction in number of distillation cycles needed to reclaim their solvent

Key Performance Indicators	APP Automated Processing	Stand Alone Washer, Dryer, Finisher	Percent Change
Maximum productivity per day - 3 shifts	3200 ft2	2450 ft2	31% increase
Maximum productivity per year - 3 shifts	760000 ft2	611000 ft2	24% increase
Maximum productivity per day - 2 shifts	2310 ft2	1630 ft2	41% increase
Maximum productivity per year - 2 shifts	531000 ft2	407000 ft2	30% increase
Nominal current	25 A / 7 A	92.5 A / 60.5 A	73% / 88% decrease
Nominal power	12.5 kW	31.7 kw	60% decrease
Labor necessary for operation	1 person / shift	1.5 persons / shift	33% decrease
Notes: 8 hrs shift, 237.5 working days			



Thank You!

Dan Rosen
Sales Director, National Accounts
847.909.3564
dan.rosen@flintgrp.com

