



# The State of The Industry

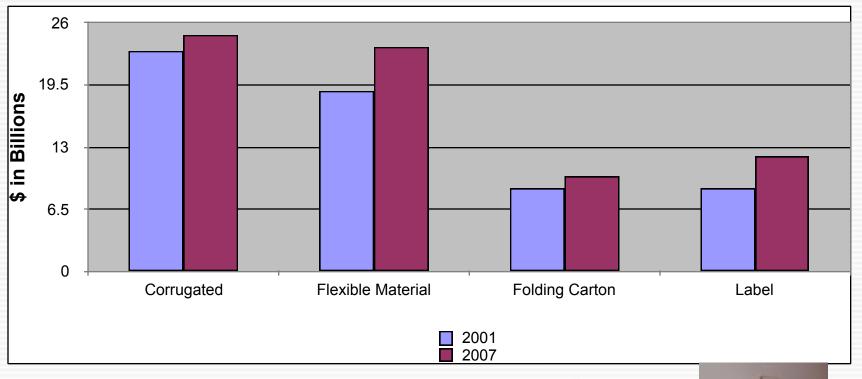
# FPPA 11th Annual Convention, San Antonio, TX



Chris Raney, Bobst Group North America



#### **Size of Industries in \$ Billions**





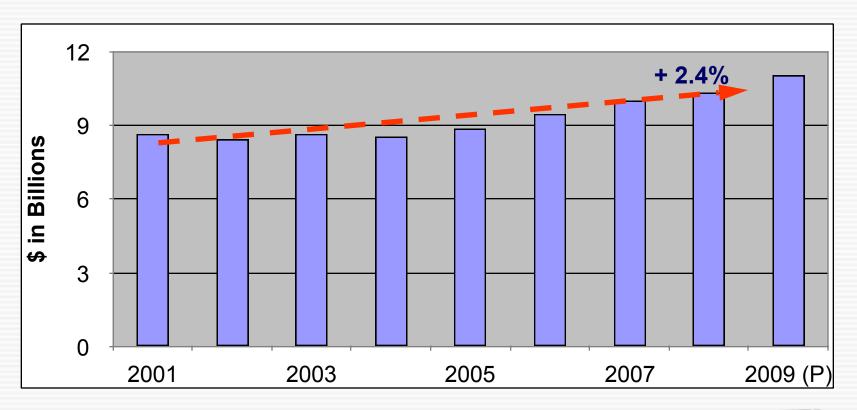








#### Folding Carton Industry Growth 2001 - 2009



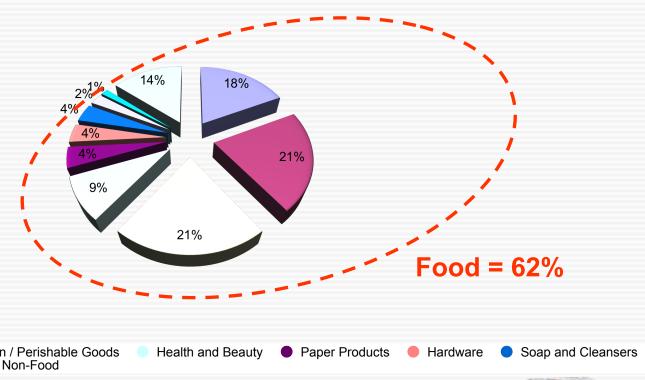








#### **Folding Carton Industry Markets**















#### **Folding Carton Industry - Key Players**

- Graphic Packaging / Riverwood
- Altivity Packaging (SSCC and Field Container)
- Rock Tenn
- MeadWestvaco (Mead, AGI, Mebane etc.)
- International Paper / Shorewood
- Caraustar Industries
- Simkins Industries
- Malnove
- Specialized Packaging Group
  - Dopaco

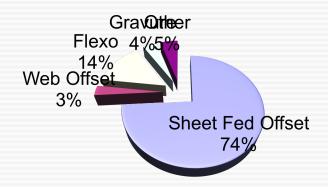
**Top 10** 

= 71%





### **Folding Carton Industry Printing Types**







Flexo

Gravure Other













### Folding Carton Industry Key Trends - Specific

- Increasing complexity of carton design
- Increasing use of special inks and varnishes
- Use of hot and cold foil to enhance the perceived quality of the finished product
- Use of special materials with unique finishes
- Increasing use of plastic for high quality packaging
- > Automation at press infeeds and in the finishing area
- Fast changeover and high production speeds



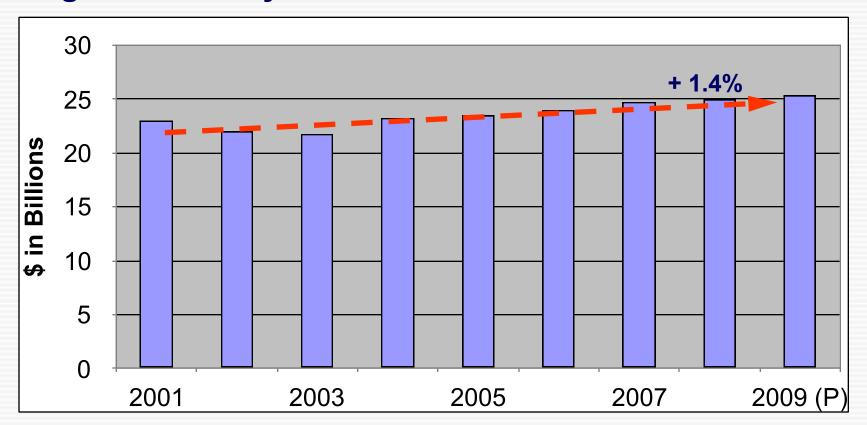








#### **Corrugated Industry Growth 2001 - 2009**



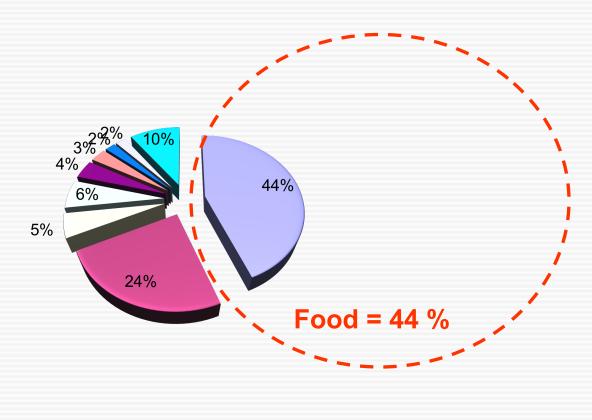


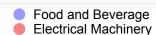
2007 - 389.5 billion sq. ft.

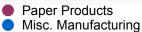




#### **Corrugated Industry Markets**







ChemicalsStone, Clay, Glass

Rubber and Plastic
Other Durables





#### **Corrugated Industry - Key Players**

- Weyerhauser (20 %)
- Smurfit-Stone (19 %)
- Temple-Inland (12 %)
- Georgia Pacific (12 %)
- International Paper (11 %)
- > PCA (9 %)
- Independents (17%)

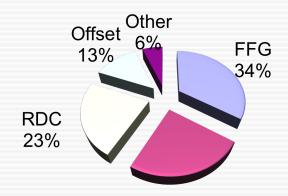
Top 6 = 83%







## **Corrugated Industry Printing Types**



# Flexo the clear process of choice!







#### **Corrugated Industry Key Trends - Specific**

- Multiple colors as a high graphics sales opportunity
  Fresh produce/Food

  - Point of purchase boxes
     Point of purchase displays
     Movie standees
- More and more colors/higher graphics
   Driven by the Independent sector for differentiation and flexibility
   End users paying for colors and high quality
   Most Martin machines delivered in 2007 were 4colors + including a 9C
  - > 2008 sales continue this trend
- Fast changeover, high speed production
- 150 line screens and higher on direct print corrugated
- Lines more complex: Hot air, Infra-red and U.V. drying options
- Niche for platen cutting and specialty folding/gluing of difficult designs





#### Flexible Materials – Key Converting Segments

- Unsupported plastic, film & sheet
- Converted aluminum foil package
- Coated & Laminated papers/plastics
- Uncoated paper and multiwall bags
- Laminated aluminum foil
- Plastics, foil and coated paper bag
- Plastic bags

\$ 23.50 billion in sales

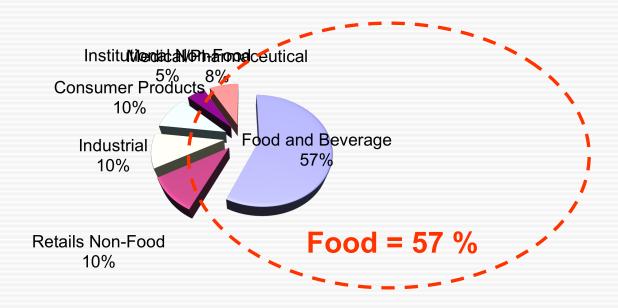
Including \$ 5.20 billion of little added value







### **Flexible Material Industry Markets**



- Food and BeverageConsumer Products
- Retails Non-FoodInstitutional Non-Food
- IndustrialMedical/Pharmaceutical





#### Flexible Packaging Industry - Key Players

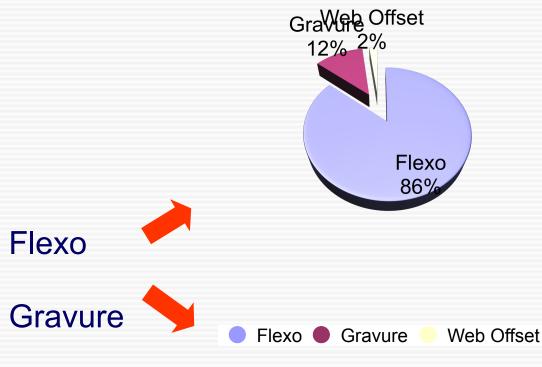
- Bemis
- Sealed Air
- Alcan Flexible Packaging
- Sigma
- Printpack
- Pliant
- > Alcoa
- Altivity Flexible
- > AEP
- Packaging Dynamic

Top 10 = 50%





#### Flexible Material Industry Printing Types













#### Flexible Packaging Industry Key Trends - Specific

- Raw material price pressure (oil)
- Challenges to run lighter (thinner) materials
- High quality print is a given
- Innovative Designs for freshness, shelf life
- Innovative designs for opening and resealing
- Perceived as a clean solution by consumers
- Pouch use continues to grow, replacing cans etc.
- Needs to overcome non-recycling image







#### **Common Trends - Consolidation**

#### Attractive to Private Equity Investors – Consolidation

- Several good examples:
  - ➤ Altivity Smurft Stone + Field Packaging
  - Catalent Pharma Solutions (formerly part of Cardinal Health)
  - > Berry Plastics Inc.
  - Graphic Packaging completing merger with Altivity





#### **Common Trends – Sustainability – Being Green**

- Wal-Mart helped to bring the idea of sustainability to the forefront and other CPGs companies followed
- Many claims, hard to quantify though
- ➤ Work to become Carbon neutral (e.g. Type of inks used)
- Alter design (e.g. Reduce board weight)
- Aggressive recycling programs
- ➤ Push for use of renewable energy through Renewable Energy Credits ( REC's )
- Press design incorporating technology to reduce energy consumption





#### **Common Trends - RFID**

- >Implementation slower than was expected
- Growth still doubling year on year
- ►In 2007 the global demand was \$ 4.96 billion, about 60% of which (\$ 3.0 bn ) used in the US
- About 70% of RFID devices are label construction
- ➤ Developments aimed at eliminating the silicon chip, to achieve the "Chipless RFID label"





#### **Common Trends – Shorter Run Lengths**

- ➤ Driven by:
  - Exploding variety of choice
  - More frequent marketing driven design changes
  - More sophisticated inventory management systems
  - Regional and cultural products
- Brings advantages for certain processes:
  - Flexo versus gravure for flexible materials
  - Sheet fed offset versus web solutions for folding carton
  - Requires low start up waste solutions (register and color control)
  - Drives automation, auto plate change, auto wash-up etc.
  - Brings new opportunities for digital printing for the shortest runs







#### **Common Trends – Imports - China**

- As manufacturing is moved overseas the packaging moves with it.
  - Affects particularly corrugated
- Costs rising in China and there are many examples of "Quality fade"
- "Quality fade" has resulted in some work being brought back to the USA
- Concern over safety standards and administration of them, several high profile cases from paint to toothpaste to food
- ➤ However, China has become the third largest packaging country in the world after the USA and Japan (e.g there are more than 4'000 corrugator lines running in China)



#### **Summary & Keys to Success**

- ➤Overall the outlook is positive, market is healthy
- Immediate Concerns for 2008:
  - Economic strength, can we maintain growth? Consumer spending?
  - Exchange rate evolution
  - Rising energy and raw material prices
  - Trade show impact ( DRUPA, SuperCorr )
  - US Flection

#### ► Keys to Success

- Customer Service
- People Training Skill Level
- Niche markets Be different
- Inventory Management and Control Supply Chain Management











# There is still a tremendous amount of opportunity in the Packaging industry.

The gap between the leaders and everyone else will continue to widen and the industry gets more competitive and more complex.







#### **Acknowledgements**

- Paperboard Packaging Magazine various issues
- Package Printing Magazine various issues
- Paper Film and Foil Magazine various issues
- Official Board Markets various issues
- Board Converting News various issues
- Converting Magazine various issues
- NAPL State of the Industry Report 2007
- PPC Trends Report 2007

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